Grantee: St. Tammany Parish

Grant: B-13-US-22-0002

July 1, 2016 thru September 30, 2016 Performance Report
**Grant Number:** B-13-US-22-0002

**Grantee Name:** St. Tammany Parish

**Grant Award Amount:** $10,914,916.00

**LOCCS Authorized Amount:** $5,697,791.00

**Total Budget:** $10,914,916.00

**Disasters:**

**Declaration Number**

FEMA-4015-LA

**Narratives**

**Disaster Damage:**

As required by the U.S. Department of Housing and Urban Development (HUD), St. Tammany Parish has assessed the unmet needs from Hurricane Isaac to identify priorities for the CDBG-DR allocation of $10,915,000. The assessment takes into account all of the financial assistance received from federal, state, and local resources to develop a comprehensive community driven recovery plan. The Plan is based on social, economic and physical needs of the Parish and focuses on housing, infrastructure, and economic development cumulative needs across the Parish.

**Housing**

- Hurricane Isaac Housing Damage in St. Tammany Parish
- According to data published by the Louisiana Housing Task Force, the majority of the damage (as listed in the chart below) occurred in unincorporated St. Tammany, Slidell and Lacombe. FEMA also reported the following data regarding damage levels of owner-occupied structures. Based on the analysis below, 20% of the damage reported was major to severe ($8,000 – greater than $28,000) as defined by HUD. The concentration of severe damage is in several areas of unincorporated St. Tammany Parish, Lacombe and Slidell:
- In St. Tammany Parish, over 650 owner-occupied households were flooded and did not have flood insurance. According to FEMA’s IA as of April 2013, $15,000,784 was issued to Owner Occupied Households.
- Of the 5,284 structures damaged in St. Tammany Parish during Hurricane Isaac:
  - 3,812 were owner-occupied
  - 1,472 were renter-occupied
  - 1,818 flooded
  - 2,753 of the 3,812 owner-occupied damaged structures received <$3,000 worth of damage
  - 568 of the 1,059 homeowners with >$3,000 in damage were LMI
  - 239 of the 1,059 homeowners with >$3,000 in damage did not have any insurance
  - 2,791 of the 3,812 owner-occupied damaged structures were houses
  - The four areas of the Parish that had the greatest number of damaged structures are as follows: 56% of the damaged structures were in areas of unincorporated St. Tammany (other than Lacombe), 20% in Slidell, followed by 8% in Eden Isle and 7% in Lacombe.
  - According to damage information collected by the Parish in 2012, in unincorporated St. Tammany:
    - 11 multi-family units sustained flood damage
    - 1 multi-family unit sustained structural damage
  - Isaac Damage Assistance in St. Tammany: FEMA, SBA, and Insurance Companies
  - According to FEMA press release number DR-4080-177 from November 2012, in response to Hurricane Isaac, 14,407 survivors registered for FEMA assistance in St. Tammany Parish. FEMA approved $6,734,674 in housing assistance to renters and the FEMA IA Program has distributed at least $8,708,405 in individual assistance grants to homeowners for repairs and reconstruction. Both renters owners were also eligible for Other Needs Assistance, of which $1,973,731 was distributed, for other disaster-related medical, housing, transportation, and personal property.

**Disaster Damages:**

- The damage loans was provided to homeowners and/or businesses from the SBA. FEMA press release number DR-4080 LA 213 states that by February 2013, $9,815,078 in Individual Assistance grants had been distributed to St. Tammany Parish residents, $7,699,651 in approved Housing Assistance and $2,115,427 in approved Other Needs Assistance. The U.S. Small Business Administration awarded $14,107,100 in low-interest disaster loans in St. Tammany as well.
The following Hurricane Isaac National Flood Insurance Program claims were filed:

Source: FEMA/ Louisiana Governor’s Office of Homeland Security and Emergency Preparedness

St. Tammany was allocated $7.2 million in Isaac HMGP funding to directly fund mitigation projects that will drastically reduce and/or eliminate future flooding in the areas most affected. St. Tammany is proposing to utilize those funds to provide surge protection for those most vulnerable in Parish coastal communities. After Isaac, St. Tammany was also allocated an additional $5.2 million in HMGP Gustav/IKR funding that will be utilized solely for elevating Severe Repetitive Loss Properties throughout the Parish. Furthermore, the 2013 FEMA guidelines were announced in July of 2013. St. Tammany Parish is in the process of applying for this funding in order to elevate a proposed 186 validated Severe Repetitive Loss Properties. Combined, St. Tammany Parish is proposing to mitigate over 200 properties over the next three years.

Adequate Housing in St. Tammany Parish

According to damage assessments prepared by St. Tammany Parish after Hurricane Isaac, 11 multifamily units sustained flood damage and 1 multifamily unit sustained structural damage. The facilities operated by the Covington Housing Authority did not sustain any damage due to Isaac. At this time, the Parish is unaware of any damage sustained by any of the estimated 1,448 assisted housing units available to the income-eligible LMI population in St. Tammany.

St. Tammany has a supply of 1,448 assisted housing units. Certainly there is always a need for additional housing; St. Tammany anticipates that the need will grow as the plan for economic revitalization and job creation continues to move forward. Currently the need for special needs and emergency shelters are at the forefront of unmet needs. Service providers that serve the special needs and LMI community consistently mention the lack of availability of affordable housing as it relates to both temporary and permanent housing. The Parish has financially and structurally supported the efforts of local nonprofit agencies in their effort to increase the current affordable housing stock.

The Parish hopes to address the affordable housing need by working with the Northshore Housing Initiative, the St. Tammany Finance Authority, and local housing organizations such as Habitat for Humanity. CDBG Entitlement funds and CDBG-DR funds received from the Louisiana State Office of Community Development will be used to support affordable housing efforts that include the Habitat for Humanity St. Tammany West Homeownership Assistance Program, the Northshore Housing Initiative, the Northshore Housing Initiative’s Soft Second Program. First-time homebuyers that exceed Habitat for Humanity’s income limits are also referred to the U.S.D.A. Rural Development Program and the usasaaHigCrporation’sirTMtHoeePorm$t&g

Disaster Damage:

Market Rate Housing

The median price of single family housing sold in St. Tammany Parish peaked to $248,605 in 2007 and fell steadily to $212,017 in 2012. The number of units sold in St. Tammany rose from 2,607 in 2011 to 2,957 in 2012 and average marketing times were shortened from 95 to 92 days. While western St. Tammany has been experiencing modest home price appreciation, eastern St. Tammany has experienced consistent home price compression, due to the severity of storm damage received over the last seven years. The Parish has dedicated over $225 million in projects to eastern St. Tammany as to repair, recover, and upgrade the infrastructure and economic development of the area. This investment consist of completed projects and projects that are still in progress, however, the goal of the overall investment is to remove the stigma of despair and restore the value of property to east St. Tammany.

According to a 2013 report by the National Low Income Housing Coalition, the fair market rent for a two-bedroom unit in St. Tammany Parish is $935 a month. Asking rents in St. Tammany decreased by 1% from $990 in 2011 to $980 in 2012. This is 22% higher than the average pre-Katrina rent in the Parish, but 5.6% below the 2008 peak of $1,038. While this value is not expected to drastically change in the near future, this price is still above the current fair market rent value of $935.

Of the 3,812 owner-occupied damaged structures in the Parish post-Isaac, 2,791 were homes. The FEMA IA Program has distributed at least $15,007,784 in individual assistance grants to these homeowners for repairs and reconstruction. The SBA provided $12,016,000 in disaster loans to homeowners as well.

According to FEMA IA data, 1,472 renters experienced Hurricane Isaac damage in St. Tammany Parish. The Parish’s damage assessment states that 11 multi-family units sustained flood damage and 1 multi-family unit sustained structural damage. Four of the identified units were apartments, two were condominiums, three were duplexes, and the specifics regarding the remaining three were unclear as they appeared to be single-family homes.

Housing assistance in the amount of $6,734,674 from FEMA was made available to any renters whose primary residencies suffered damage. The housing assistance provided these households with funds to rent a different place for a period of time while repairs were made on the home that was made uninhabitable by the disaster. A free referral service was also made available to those renters that assisted them in finding a safe replacement rental property. Additionally, $652,600 in SBA Home Loans was made available to renters that experienced damage.

Housing Programs Available to Displaced Households

Both renter and owner-occupied households that sustained Isaac damage, that were both displaced anunotetosecremp emanent housing following the disaster, had access to additional houing assistance programs available in St. Tammany. These programs include initiatives funded with CDBG entitlement funds, CDBG funds received from the State of Louisiana’s Office of Community Development, and programs operated by the Northshore Housing Initiative (NH)HabitafoHuanyiStTamay West, Habitat for HumanitStTamayast,ndhet.ammanaeAu

Disaster Damage:

rity (STFA).

The Northshore Housing Initiative is the local community land trust which can assist eligible homebuyers by funding the cost of land and therefore reducing the overall purchase price of the home. Households that sustained Isaac damage will receive
While the Parish is unable to adequately address the elevation needs of all the individual homes in St. Tammany that are still
with paperwork requirements on the part of the homeowners. These elevations are all dependent upon application approval by FEMA and compliance 
Tammany on the FEMA Severe Repetitive Loss or Repetitive Loss list. At this time, the Parish is planning on elevating an estimated 200
Disaster Damage:

It is anticipated that 4 to 5 families will be served through the Family Promise Program at any given time during the year. The participating 

Recovery Needs:

Prior to Hurricane Isaac, a gap existed in emergency sheltering services in St. Tammany Parish. The gap in sheltering has become more
prominent as a result of Hurricane Isaac as there are currently no emergency shelters for families in St. Tammany. Specifically, for males over 
the age of 15 and under the age of 18, there is no emergency shelter option available for this specific population. This is a result of shelter 
admissions criteria, which often separates families with a mother and a daughter in one facility, the father in another, and there is no place for
a son if he is over 15 but under the age of 18. St. Tammany intends to utilize a portion of these CDBG-DR funds to address this specific issue.

St. Tammany Parish Mitigation Measures

Prior to Hurricane Isaac, a gap existed in emergency sheltering services in St. Tammany Parish. The gap in sheltering has become more
prominent as a result of Hurricane Isaac as there are currently no emergency shelters for families in St. Tammany. Specifically, for males over 
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a son if he is over 15 but under the age of 18. St. Tammany intends to utilize a portion of these CDBG-DR funds to address this specific issue.

St. Tammany Parish Mitigation Measures

Project Description: Family Promise is a faith-based congregational collaborative that is able to address the sheltering need for homeless

Project End Date: February 2015
Project Start Date: October 2014
How Project addresses Impact from Disaster: Prior to Hurricane Isaac, a gap existed in emergency sheltering services in St. Tammany Parish.
The gap in emergency and temporary sheltering for families became more evident after Hurricane Isaac. In the event of a disaster, the Parish as part of its Emergency Operations Plan will open up emergency disaster shelters for individuals and 
families who are unable to safely evacuate. These shelters are operated by the American Red Cross and are usually opened at local public
schools or churches. After the disaster, the shelters remain open for a limited amount of time until all shelter residents can be moved to a safe
location. In the event the shelter occupants are unable to return home for a significant amount of time, several local churches will allow these
individuals and families to remain housed at their facilities temporarily. Once they are unable to reside at the church any longer, they may be
forced to either a homeless emergency or a transitional shelter until permanent housing becomes available.

However, there are currently no emergency or transitional housing shelters for families in St. Tammany Parish. There is specifically an issue
with males over the age of 15 and under the age of 18; there is no shelter option available for this specific population. Because of shelter 
admissions criteria, families often end up being split up with a mother and a daughter in one facility, the father in another, and there is no place for
a son if he is over 15 but under the age of 18. If a family choses to stay together without shelter instead of being split apart, they may opt to
live out of their car, in a tent at a park, or seek motel vouchers from local providers for limited amounts of time. After Isaac, there was more
than one church in the area that had evacuees living in their respective facilities for an extended amount of time. Being the sole shelter
provider for homeless persons for an extended period of time can unfortunately put a strain on a church’s resources, staff, and volunteers.

The mission and purpose of the Family Promise program is to help homeless and low-income families achieve sustainable independence. There are 182 independent Family Promise affiliates in 41 states. Over the past 20 years this interfaith network of
6000 congregations has served over 500,000 people. The faith-based network provides for homeless families by hosting them in their church
facilities 3-4 times per year and providing lodging, meals and support services forone wekat a time. All families must pass the initial screening
that consists of background checks, drug testing, and a face-to-face interview.

It is anticipated that 4 to 5 families will be served through the Family Promise Program at any given time during the year. The participating
churches will expect to house anywhere from 16 – 20 people for one week at a time. The estimated average length of program participation for
each family is 6. The Parish is unable to adequately address the elevation needs of all the individual homes in St. Tammany that are still

Disaster Damage:

Tammany on the FEMA Severe Repetitive Loss or Repetitive Loss list. At this time, the Parish is planning on elevating an estimated 200
homes through funding from 3 different FEMA grants. These elevations are all dependent upon application approval by FEMA and compliance 
with paperwork requirements on the part of the homeowners.

While the Parish is unable to adequately address the elevation needs of all the individual homes in St. Tammany that are still
under the base flood elevation, numerous larger-scale mitigation projects are both planned and underway and will hopefully prevent future catastrophic flooding in areas that are receiving the improvements. Roughly 16 regional drainage projects are either underway or have been completed since 2005 and have benefited an estimated 27,531 households in St. Tammany.

According to the Parish’s mitigation plan, the Parish mitigation goals are to:

1. Protect the lives and health of the Parish’s residents from the dangers of natural hazards.
2. Ensure that public services and critical facilities operate during and after a disaster.
3. Ensure that adequate evacuation routes, streets, utilities, and public and emergency communications are maintained and available during and after a disaster.
4. Protect homes and businesses from damage.
5. Use new infrastructure and development planning to reduce the impact of natural hazards.
6. Give special attention to repetitively flooded areas.

St. Tammany’s most recent Natural Hazards Mitigation Plan is located on the Parish Website at the following address: http://www.stpgov.org/pdf/1363117371.pdf. The current plan was updated in 2009 and is scheduled to be updated again in 2014 and officially adopted in 2015. The detailed plan clarifies the Parish’s vulnerabilities and the process St. Tammany is undertaking in its efforts to protect people and property from future disasters. There are currently 13 drainage project underway in St. Tammany Parish, 6 drainage projects that are pending due to grant awards or other funding issues, and 3 that have been very recently completed. Also in progress is the Slidell Levee Project; 3 of the levee segments have been completed, 4 segments are in the planning stages, and the remaining 11 segments will be addressed as funding becomes available.

Infrastructure

Public infrastructure damage was sustained in St. Tammany due to Isaac. Fifteen lift stations were damaged as were two water control facilities. Roads and bridges in four different locations withstood some damage as did the Parish’s public fishing pier and its accompanying public administrative buildings on Lake Ponchartrain. Some damage was also endured by public utilities, specifically, lighting in the Slidell area. The cost of repair work to the damaged structures and public facilities was funded by both St. Tammany Parish and FEMA.

St. Tammany Parish does, however, have numerous infrastructure needs that existed prior to, during, and after Hurricane Isaac and include levee construction, rainwater improvements, mitigation measures, conservation initiatives, water and sewer improvements, and road improvements. Many of these needs became glaringly obvious after Hurricanes Katrina and Rita in 2005. The Parish utilizes federal, state, and local funds that are designated for infrastructure projects to address these needs. St. Tammany Parish Government works diligently to prioritize these projects so that they both meet the most urgent needs of its citizens and are properly implemented within the scope and time period designated by the applicable funding source.

A policy statement in the Parish’s current comprehensive land use plan, New Directions 2025, states that “prevention of any additional contribution to flooding in the Parish was identified as one of the top four priorities for future land use decisions in the Parish.” Ideally, adequate drainage and flood protection measures will be addressed prior to permitting and development as this type of proactive approach would be less costly than a remedial response. St. Tammany hopes to attend to its flooding issues through a combination of drainage improvements, natural and built systems, planning, development and zoning regulations, transportation infrastructure development and improvements, and water quality system improvements. The Parish has invested over $50 million directly into drainage projects that have benefited over 27,000 properties since 2009.

Economic Development

Economic impact damage includes flood and structural damage to businesses, loss of inventory, and loss of revenue as businesses were unable to open due to the lack of electricity and/or restricted physical access to the business. For two months, the St. Tammany Economic Development Foundation (STEDF) housed a Small Business Administration Business Recovery Center that assisted businesses impacted by Isaac. While available data on economic impact to local businesses is limited, according to the STEDF, 67 individuals accessed the local Business Recovery Center. The STEDF also visited 55 Hurricane Isaac affected businesses in Madisonville, Mandeville, and Slidell to provide business recovery information.

According to the STEDF, the following disaster loan applications were made by businesses in St. Tammany after Hurricane Isaac:

<table>
<thead>
<tr>
<th>Business/EIDL</th>
<th>Stand Alone EIDL</th>
</tr>
</thead>
<tbody>
<tr>
<td>Applications Received &amp; Accepted</td>
<td>144</td>
</tr>
<tr>
<td>Number of Applictions Withdrawn</td>
<td>55</td>
</tr>
<tr>
<td>Applications Approved</td>
<td>16</td>
</tr>
<tr>
<td>Total $ Approved</td>
<td>38</td>
</tr>
<tr>
<td>$1,584,500</td>
<td>5</td>
</tr>
<tr>
<td>$226,300</td>
<td></td>
</tr>
</tbody>
</table>

Commercial establishments from all across the industrial spectrum were negatively affected by Hurricane Isaac. Some were affected by structural and/or flood damage while almost all were forced to cease operations for various amounts of time; this led...
to a loss of productivity, income, inventory and employee wages. While it is difficult to assign a dollar amount to the entirety of the economic damage encountered in St. Tammany Parish as a result of Isaac, it can be concluded based on the amount of FEMA disaster relief assistance provided to Parish residents and the amount of SB disaster loans provided to businesses that the overall need for financial assistance was substantial.

**Disaster Damage:**

The newly opened St. Tammany Parish Fishing Pier suffered severe damage due to Isaac and was forced to close as a result. The Pier, built off of the old Katrina-damaged twin span bridges in eastern St. Tammany over Lake Pontchartrain, sustained major structural damage during the storm. From its opening in May 2012 until Hurricane Isaac struck in August 2012, an estimated 18,000 individuals had accessed the Pier. The Pier was well on its way to giving the shoreline area in eastern St. Tammany an economic boost. After the structure is repaired and re-opened to the public, it is still expected that the pier will economically revitalize the area in which it is located. The Parish is currently procuring a contractor to perform the repair work on the Pier and its related structures; the costs of the repair work will be covered by FEMA. As the fishing pier has been a catalyst for economic revitalization for east St. Tammany, a portion of CDBG-DR funds as described in this Action Plan will be used to implement an economic revitalization project on the western side of the Parish. It is anticipated that this proposed project will help to rejuvenate the Tchefuncte River Basin area of western St. Tammany in a manner similar to the way the Pier has and will positively impact eastern St Tammany.

Hurricane damage sustained by educational facilities located in the Parish has negatively impacted economic development as well. The Northshore Technical Community College (NTCC) weathered damage in 2005 during Hurricane Katrina when its 75,000 square foot facility became uninhabitable. Post-Katrina, NTCC has been leasing a high-cost location with approximately 5,700 square feet of available space, which has limited NTCC’s capacity to maximize its registration and its programs to support the unmet needs for job training skills in St. Tammany. Subsequent hurricanes have continuously delayed any progress made on moving to a new facility. Like many technical schools, NTCC plays a vital role in the education and training of our regional workforce and also provides these services to a considerable low- and moderate-income population. The constraints of the physical limitations of the facility to meet the demands of the regional economy causes the overall well-being of the Parish and its citizens to suffer. A portion of these Isaac CDBG-DR funds will be used to make the necessary infrastructure improvements so that the NTCC may construct its new facility in central St. Tammany.

**Recovery Needs:**

St. Tammany Parish Government is consistently working to improve the social, economic, and physical infrastructure of our community. Parish administration dedicates significant resources to maximize local, state, and federal funding across a wide variety of projects and programs that satisfy the needs of the community overall.

**Basis for Allocations**

The Parish took the following into consideration when allocating Isaac CDBG-DR funds:

- Comprehensive damage assessment from Hurricane Isaac;
- FEMA and other reimbursements related to Isaac damage;
- Unresolved unmet needs and areas of repeat/exacerbated damage from previous disasters;
- Recent, current, and upcoming Parish infrastructure projects;
- Available social service, housing, transportation, and support services and programs;
- Current parish grant awards;
- STPG mitigation plan;
- STPG comprehensive plan; and
- Economic development, infrastructure, and housing needs of St. Tammany.

After assessing Parish needs in conjunction with current projects and other grant and funding resources that are currently available to the Parish, STPG has decided to utilize CDBG-DR funds on three primary projects:

1. **Housing:** Family Promise Faith-Based Sheltering Program for Homeless Families
2. **Economic Development:** Infrastructure Improvements for the Tchefuncte Revitalization Project
3. **Infrastructure:** Infrastructure Improvements for the new campus of Northshore Technical Community College

As demonstrated in the Needs Assessment, St. Tammany has dedicated significant resources and has received significant funding to address the current needs of affordable housing, hazard mitigation, and infrastructure. The prominent need that remains unmet is sheltering and economic revitalization. The majority of the funding allocation will directly benefit the indicated programs. The Parish has, however, budgeted 2.5% of the allocation for program administration, which includes master planning both of the economic revitalization and infrastructure focus areas. Detailed program and activity information is as follows:

**Housing**

Project: Family Promise Faith-Based Sheltering Program for Homeless Families

Type of Activity: Housing

CDBG-DR Funds: $100,000
Recovery Needs:

24 families will be served through this program in a 12 month period. Transportation services will be provided through this program for the adults and children so that they may get to and from work and school without any disruption regardless of the location of their weekly host church.

CDBG-DR funds will be used to rehabilitate a facility that will function as the Family Promise Program’s day center. The day center will be accessible to all program participants and will host the program’s staff offices as well. At the day center, the families will have access to counseling, job-search assistance, showers and a kitchen as well as educational, supportive and social services.

Economic Development
Project: Tchefuncte Revitalization Project
Type of Activity: Economic Development
CDBG-DR Funds: $5,167,125
Project Budget: Phase I: $5,167,125
Phase II: $44,832,875

National Objective: Economic Revitalization and Job Creation for LMI
Performance Outcomes: LMI Job Creation
Project Location: Western St. Tammany Parish, near Covington at I-12 and Highway 21 (See map located in Appendix A)
Project Administrator: St. Tammany Parish Government
Funds Leveraged: Donated property from private donor approximately $10 million; State Capital Outlay $35 million for construction; Children’s Museum non-profit contribution $1.25 million, in addition to $4.75 in museum build out.
Project Start Date: January 2015
Project End Date: December 2016

How Project addresses Impact from Disaster: As a result of Hurricane Isaac there was significant flooding to improved property in the Tchefuncte Basin. At the southernmost point of the Tchefuncte in Madisonville, storm surge inundated the community. Of the 320 census owner occupied structures within the city limits, 109 received flood damage. Additional flooding occurred along the Tchefuncte north of Madisonville and into Covington. In addition to damage to residential structures, commercial structures in the Basin also sustained damage from Isaac. While many commercial structures were affected by structural and/or flood damage, most commercial establishments were forced to cease operations for at least four or more days. The economic impact is difficult to quantify, although it can be evidenced in the $16 million of assistance from FEMA and SBA that was provided to residents and businesses experiencing economic difficulty. The physical and economic damage from Hurricane Isaac was significant, however, its effect was exacerbated by the cumulative effects of disaster related damage from multiple events over a short period of time. The Tchefuncte Revitalization Project will help address negative economic trends in the area due to damage sustained to residential and commercial property from Hurricane Isaac and the lingering, cumulative effects of prior storms.

Project Description: The 29-mile-long Bogue Falaya River forms the 3-mile-long Robeunette, near the Gateway to Lake Pontchartrain. The river flows north through Covington and into Lake Pontchartrain about 2 miles (3.2 km) south of Madisonville, near the lake’s western extremity. It is a natural habitat for the state’s only resident population of bald eagles. The river’s quality has been reduced by four municipal discharges, which include commercial and residential waste. Lakeside development and growth have led to overfishing, loss of wilderness and wetlands, and increased sedimentation. Excellent water quality is critical to the health of Lake Pontchartrain, which is also the source of water for the city of Covington and the town of Madisonville. The flood is one of the most important events that occur in the ecosystem. The flood is a natural event that shapes the landscape and maintains the biodiversity of the area. The river is an important resource for recreational activities such as fishing, boating, camping, and hiking. The river is also an important resource for the economy of the region. The river provides a revenue source for the city of Covington and the town of Madisonville. The river also provides a source of water for the city of Covington and the town of Madisonville. The river is also an important resource for the economy of the region. The river provides a revenue source for the city of Covington and the town of Madisonville.

Recovery Needs:

base of soil cement and asphalt paving. During construction of the college, a temporary construction entrance will be constructed. The path will be cleared, embankment placed and a gravel riding surface placed for construction traffic. This infrastructure project meets the National Objective of benefiting low to moderate income individuals. NTCC’s Chancellor states that, “As reported on the U.S. Department of Education’s Integrated Postsecondary Education Data System Spring 2013 Student Financial Aid Report, for academic year 2011 – 2012, 83% of NTCC’s first-time full-time students received Pell Grant Aid. Data represents a high percentage of enrollment of low to moderate income students.” After the improvements are completed and the NTCC begins operations at its new site, students will self-certify their household income status in order to prove LMI benefit.

Project: Program Administration
Type of Activity: Program Administration
CDBG-DR Funds: $330,000
Project Start Date: February 2014
Project Description: Funds will be used to procure a consulting firm to provide program management. Funds will also be used to reimburse for Parish staff time spent administering the grant as well as environmental review services and other related costs.

Recovery Needs:

buting rivers of the Lake Pontchartrain Basin in southeast Louisiana. Together, the rivers drain a 192.26-square-mile watershed that drains both upland pine savannahs and large wetland (bottomland hardwood forest) floodplains. The Tchefuncte rises in northeastern Tangipahoa Parish and initially flows southward; the river is used to define part of the eastern boundary of Tangipahoa Parish and parts of the western boundaries of Washington and St. Tammany Parishes before turning southeastward into St. Tammany Parish, where it passes the city of Covington and the town of Madisonville, two of St. Tammany Parish’s most important communities. It collects its largest tributary, the Bogue Falaya, at Covington and flows into Lake Pontchartrain about 2 miles (3.2 km) south of Madisonville, near the lake’s northern extremity. The Louisiana Department of Wildlife and Fisheries lists the Tchefuncte and Bogue Falaya rivers as scenic streams, and the LDEQ lists them as Outstanding Natural Resource waterways. Because of the central location of the Tchefuncte River Basin within St. Tammany Parish and its scenic beauty, thousands of residential and commercial properties have been developed throughout the Basin and along the River itself. This area is inherently susceptible to natural flooding hazards, both riverine and surge.

Colonial Pinnacle Nord Du Lac, a commercial development situated on the Tchefuncte River, at the intersection of Highway 21
and Interstate 12, was directly affected by Hurricane Isaac in 2012. At the time Isaac was approaching the Gulf Coast, approximately 300,000 square feet of businesses were open and operating. All businesses at the center were closed during the storm and for a period of time afterwards. Property damage sustained by the center during Isaac amounted to approximately $90,974. The most serious effect of the storm, however, was the loss of revenue associated with business closures during and after the storm. It took at least 4 days for all retailers to reopen. Information regarding the exact dollar amount of losses sustained by each business is not shared by the retail tenants, but the property management company has estimated that the combination of business closures and lost productivity due to the closures amounts to approximately $1 million. The economic impact to the entire Tchefuncte River Basin is difficult to compute, however, an estimate based on the Nord Du Lac figures would indicate damages in the millions for the entire area.

Notwithstanding Isaac, five major named storms in the last seven years have hit S. Tammany Parish and the Tchefuncte Basin has struggled to recover from multiple insults to the local economy. Evidence of the cumulative damage to the local economy within the Tchefuncte area can also be seen at the Nord du Lac regional retail shopping center.

A comparison of basic project data as originally forecast and what has been built to date is as follows:

<table>
<thead>
<tr>
<th>Category</th>
<th>Original Forecast</th>
<th>Actual Development (thru 10/13)</th>
<th>Actual % of Forecast</th>
</tr>
</thead>
<tbody>
<tr>
<td>Project Square Footage</td>
<td>1,100,000 SF</td>
<td>330,000 SF +/- 30%</td>
<td></td>
</tr>
<tr>
<td>Capital Investment (Buildings, site work, infrastructure)</td>
<td>$200M</td>
<td>$79.1M 40%</td>
<td></td>
</tr>
</tbody>
</table>

Recovery Needs:

1. The reduced size of the project to date has caused sales productivity, job creation and household earnings to be significantly less than originally forecast.
2. Construction costs and capital investment being lower than anticipated has adversely affected the impact of the construction period on sales, household earnings and construction job creation.
3. The delayed construction period that has extended the Phase 1 construction over a 5 year period (and the full project likely over and 8 year period), instead of the full project being completed in a 2 to 3 year period, has subdued the intensity of positive economic impacts that might otherwise have been created during the construction period.

The below chart provides estimated data for business transactions, household earnings and jobs created that compares the original forecast with a revised estimate based on the actual development to date. While a professional economist could refine the below figures, the below data is a result of calculations from a simplified straight line interpolation model. The model uses the square footage of the project as a predictor of the current “production” of the project with respect to sales, job creation and household earnings.

<table>
<thead>
<tr>
<th>Category</th>
<th>Original Forecast</th>
<th>Actual Development (Development thru 10/13)</th>
<th>% of Original Forecast</th>
</tr>
</thead>
<tbody>
<tr>
<td>Project Square Footage</td>
<td>1,100,000 SF</td>
<td>330,000 SF +/- 30%</td>
<td></td>
</tr>
<tr>
<td>Business Transactions</td>
<td>$190M (*)</td>
<td>$57M (**) 30%</td>
<td></td>
</tr>
<tr>
<td>Household Earnings</td>
<td>$64.65M (*)</td>
<td>$19.40M (**) 30%</td>
<td></td>
</tr>
<tr>
<td>Jobs Created</td>
<td>2,598 Jobs (*)</td>
<td>780 Jobs (**) 30%</td>
<td></td>
</tr>
</tbody>
</table>

(*) Used arithmetic mean of original forecast range from 2005 Nord du Lac Study, Table 2, Page 11
(**) Estimated based on straight line interpolation of mean of original forecast figure ranges. Pro rata square footage of development as currently operating in comparison with original forecast project size was used as predictor of current productivity of the Project.

In addition to the adverse impacts on economic activity as noted in the Nord Du Lac example above, the development delay and current reduced development size also affects local and state tax revenues and deprives the residents of St Tammany Parish of the service that a fully completed retail project could provide, including offering an enhanced shopping environment that can benefit overall quality of life elements for the people that live, work and shop in St Tammany Parish. This development was the catalyst for recovery in west St. Tammany and with the Parish’s support, Colonial Pinnacle continues to work to move the project forward and to create new development opportunities.
Despite the implications from repetitive disasters on economic development in this area, the overall demographic and economic makeup of St. Tammany Parish continues to trent thwichestid prir. Thcommunity continues

Recovery Needs:

To grow as does the need for continued economic development and job creation. In the study issued in 2005 by Dr. James A. Richardson with Louisiana State University, it states that development in St. Tammany Parish will allow the Parish to increase its ratio of sales tax base to income so that it would be closer in value to that of other urban parishes in Louisiana. Furthermore, Dr. Richardson’s study estimates that the 2008 local tax collections were projected for Nord du Lac to range from $9.0 million to $16.4 million. The current tax collections from the area are currently averaging $5.6 million.

The proposed Tchefuncte Revitalization Project (hereinafter sometimes referred to as “Project”) will be adjacent to the Nord Du Lac Retail Development. The Project includes a 60,000 square feet Performing Arts Center, 20,000 square foot Children’s Museum, outdoor Amphitheater, 10,000 linear feet of nature trails, 75-acre nature preserve. This Project is projected to produce over 100 new permanent jobs and several thousand construction jobs. The job creation for this Project will coordinate with the proposed offerings of the Northshore Center for Innovation and Learning, as Northshore Technical Community College (“NTCC”) has agreed to initiate programs that directly correlate to the need for this Revitalization Project (see infrastructure project below). This Project and the training provided by NTCC will provide LMI individuals with job skills training to obtain the qualifications necessary for employment within the Tchefuncte Revitalization Project. It will provide LMI individuals with job training and will also provide this Revitalization Project with a pool of qualified applicants for open positions. Participants will also be provided with public transportation voucher program and local housing program information in the event they are in need of affordable housing or transportation to and from work.

In an effort to continue recovery of economic development in the Parish, STPG is proposing to utilize a portion of these Isaac CDBG-DR funds to provide infrastructure improvements for the Tchefuncte Revitalization Project. This Project is a public private collaboration totaling over $50 million. Isaac CDBG-DR funds will be used for Phase I of the Project, which will consist of infrastructure and access, utilities, and drainage associated with the development of the Tchefuncte Revitalization Project. The first phase of the Project will include the construction of 2 access drives (one off Pinnacle Parkway and the second from West Shore Drive) the parking lot, installation of utilities (water, sewer, and electricity), storm water drainage system, an approximate 2,000 square feet of restroom and vending area and roughly 1400 linear feet of nature trails (portion to the elevated wooden walkways) out to the Tchefuncte River, and approximately 75 acre nature preserve. Once Phase I is completed, the second phase of the Project will be constructed consisting of additional nature trails, a Children’s Museum, Performing Arts Center, and public Amphitheater. Planning and design for Phase 2 will move forward while construction of Phase 1 is being implemented. It is anticipated the full Tchefuncte Revitalization Project will be completed by December 2016.

Recovery Needs:
The Northshore Center for Innovation and Learning (Northshore Technical and Community College campus rebuild-Phase 1) (“NTCC”)

Type of Activity: Infrastructure Improvements
CDBG-DR Funds: $5,317,875
Project Budget: $5,317,875
National Objective: Benefits LMI Persons
Project Location: Hy 434 north of I-12 in Lacombe (See map located in Appendix B)
Project Administrator: St. Tammany Parish Government
Funds Leveraged: $4.7 million FEMA public assistance funding; donated property from private donor $4.1 million; local funding approximate $500,000.

Project Start Date: March 2014
Project End Date: March 2015

How Project addresses Impact from Disaster: By providing infrastructure improvements to the Parish-owned property on Highway 434 in Lacombe north of I-12 (which has been dedicated as the site for the Parish’s Northshore Center for Innovation and Learning (“NCIL”), the NTCC will be able to construct a new facility and begin operating and providing educational and workforce training services to St. Tammany Parish and surrounding communities. This will address the impact of Hurricane Isaac by providing training for predominately low to moderate income individuals who have been impacted by the storm. This will also include workforce training specific to the Tchefuncte Revitalization Project mentioned above.

Project Description: Northshore Technical Community College’s (“NTCC”) original campus was located in Slidell and home to several programs including not limited to horticulture, culinary, nursing, welding, drafting, and computer technology. The Slidell facilities and all of their contents were destroyed during Hurricane Katrina in 2005. FEMA awarded the institution with $4.7 million dollarstoplace the destroyed contents of the buildings; however, the facilities have yet to reopen. Post Katrina, NTCC’s Slidell campus has been operating out of a smaller, temporary facility. The temporary facility was flooded in Hurricane Isaac and the original NTCC Slidell facilities also flooded again. Thus, NTCC and FEMA have deemed the original Slidell facility unfit for rebuilding and NTCC continues to operate out of an inadequate temporary facility. The lots of the original Slidell facility included a loss of 75,000 square feet of training space. In the interim, the college has only been able to lease a high-cost training location that consists of 5,700 square feet. According to NTCC’s Chancellor, William Wainwright, “The inadequacy of this facility has been realized as growth is limited and training labs are not designed to fit training demand.” He also states that, “It is important to note that inadequate workforce facilities have led to underserved student populations and limited access for workforce training tied to relevant jobs associated with build need to be filled int. Tammay Paris.”

Recovery Needs:
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Nord Du Lac Retail Development

Project Location: Hy 434 north of I-12 in Lacombe (See map located in Appendix B)
Project Administrator: St. Tammany Parish Government
Funds Leveraged: $5,317,875
CDBG-DR Funds: $5,317,875
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Project Start Date: March 2014
Project End Date: March 2015

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Recovery Needs:

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flooding concerns. TC has trained over 1,000 residents in construction via rapid response curriculum in a partnership with the Home Builders Institute. For example, immediately after the BP oil spill, NTCC provided rapid response training for local residents in a rented facility in Slidell for over 750 residents for employment in the oil spill recovery effort. However, if it had access to a larger, permanent facility during these emergencies, training capacity would have been significantly increased and more individuals in need of employment could have been assisted. An increase in the number of individuals who receive construction and rapid response training allows for a speedier recovery Parish-wide and regionally.

St. Tammany Parish has experienced rapid growth in population in the last ten years despite natural disasters and the effects thereof. Local leaders recognized the need to educate this growing population and in 2009 obtained property by donation of approximately 41 acres of undeveloped land located on Highway 434, north of Interstate 12, in Lacombe for the purpose of establishing a multi-purpose campus to provide post-secondary educational opportunities for Northshore residents (this property has been dedicated as the space of the Parish’s new Center for Innovation and Learning). NCIL has been selected by NTCC, and approved by FEMA and the State, for the relocation of its much needed campus. The Parish proposes to utilize Isaac CDBG-DR funding to provide needed infrastructure for NTCC and other future educational facilities at the Highway 434 site.

By providing infrastructure improvements to Parish-owned property on Highway 434 in Lacombe north of I-12, the NTCC will be able to then finally construct their new facility and begin operating and providing educational and workforce training services to St. Tammany Parish and surrounding communities.

The infrastructure project consists of installing a drainage ditch along the eastern border of the property to drain the developed parcels south to the main drainage channel. The location of the ditch will be cleared of vegetation, excavated and graded to drain to the main drainage channel. The ditch slopes will be seeded to prevent erosion. Also, a new 5 barrel concrete reinforced box culvert will be constructed under Highway 434 to facilitate the runoff in the main channel to the detention pond. To do this a temporary detour road will be constructed to maintain traffic. A section of LA 434 will be removed and excavated down to the invert of the box culverts. The box culverts will be constructed, backfilled with embankment, and the asphalt road replaced. The detour road will be removed and traffic diverted back to Highway 434. All disturbed areas will be hydro seeded for erosion control.

A new two lane asphalt road will be constructed to provide access to the site of the new NTCC. The work will consist of clearing the right of way, bringing in embankment to elevate the road section, installing a

<table>
<thead>
<tr>
<th>Overall</th>
<th>This Report Period</th>
<th>To Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Projected Budget from All Sources</td>
<td>N/A</td>
<td>$5,697,791.00</td>
</tr>
<tr>
<td>Total Budget</td>
<td>$0.00</td>
<td>$5,697,791.00</td>
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<tr>
<td>Total Obligated</td>
<td>$0.00</td>
<td>$5,697,791.00</td>
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<tr>
<td>Total Funds Drawdown</td>
<td>$108,133.17</td>
<td>$1,958,964.33</td>
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<td>Program Funds Drawdown</td>
<td>$108,133.17</td>
<td>$1,958,964.33</td>
</tr>
<tr>
<td>Program Income Drawdown</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>Program Income Received</td>
<td>$0.00</td>
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</tr>
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<td>Total Funds Expended</td>
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<tr>
<td>Match Contributed</td>
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Progress Toward Required Numeric Targets

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<tr>
<th>Requirement</th>
<th>Required</th>
<th>To Date</th>
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<tr>
<td>Overall Benefit Percentage (Projected)</td>
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<td>Minimum Non-Federal Match</td>
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<td>Limit on Public Services</td>
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<tr>
<td>Limit on Admin/Planning</td>
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<tr>
<td>Limit on State Admin</td>
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<td>$196,721.95</td>
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Progress Toward Activity Type Targets

Progress Toward National Objective Targets

| National Objective | Target | Actual |

Community Development Systems
Disaster Recovery Grant Reporting System (DRGR)
St. Tammany Advanced Campus
St. Tammany Advanced Campus (STAC) - Phase II construction of roadways and drainage re-advertised for bids on August 4, 2016. The low bidder was identified as Magee Excavation & Development. Phase III construction of a drainage detention pond and site grading for the STEM building advertised for bids on July 28, 2016. The low bidder was identified as Stranco, LLC. Work for both Phases II and III is scheduled to begin in the 4th quarter of 2016.

Cultural Arts District
Master site planning for the Tchefuncte Corridor Revitalization (Cultural Arts District (CAD) project is in progress.

Family Promise
Operations are underway at Family Promise Day Center.

Program Administration
GCR, Inc., the firm selected to provide program management services for the CDBG-DR Isaac grant award is currently working on Task Order #5. The duties performed by GCR for Task Order #5 include:
· National Objective Compliance plan adherence
· Construction Management including resident inspection services for STAC
· Overall grant management in coordination with St. Tammany Parish Government

Overall Progress Narrative:

Project Summary

<table>
<thead>
<tr>
<th>Project #, Project Title</th>
<th>This Report Period</th>
<th>To Date</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Program Funds</td>
<td>Project Funds</td>
</tr>
<tr>
<td></td>
<td>Drawdown</td>
<td>Budgeted</td>
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<tr>
<td>R-1, Program Administration</td>
<td>$0.00</td>
<td>$150,361.53</td>
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<tr>
<td>R-1 Infr, St. Tammany Advanced Campus</td>
<td>$0.00</td>
<td>$179,554.47</td>
</tr>
<tr>
<td>R-2, Infrastructure</td>
<td>$0.00</td>
<td>$50,000.00</td>
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<tr>
<td>R-3, Infrastructure</td>
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<td>$5,138,320.53</td>
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<td>R-3 Admin, Program Administration</td>
<td>$31,521.09</td>
<td>$179,554.47</td>
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<td>R-3 PS, Public Services</td>
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<td>$0.00</td>
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Program Administration
### Activities

**Project # / Title:** R-3 / Infrastructure

<table>
<thead>
<tr>
<th>Grantee Activity Number:</th>
<th>R3-1 STAC</th>
</tr>
</thead>
<tbody>
<tr>
<td>Activity Title:</td>
<td>STAC - Infrastructure for Public Facility</td>
</tr>
</tbody>
</table>

#### Activity Category:
Acquisition, construction, reconstruction of public facilities

#### Project Number:
R-3

#### Projected Start Date:
03/18/2015

#### Benefit Type:
Direct (Person)

#### National Objective:
Low/Mod

#### Activity Status:
Under Way

#### Project Title:
Infrastructure

#### Projected End Date:
03/18/2017

#### Completed Activity Actual End Date:
03/18/2015

#### Program Income Drawdown:
N/A

#### Total Projected Budget from All Sources:
N/A

#### Total Budget:
$0.00

#### Total Obligated:
$0.00

#### Total Funds Drawdown:
$76,612.08

#### Program Funds Drawdown:
$76,612.08

#### Program Income Drawdown:
$0.00

#### Program Income Received:
$0.00

#### Total Funds Expended:
$0.00

#### Match Contributed:
$0.00

#### Responsible Organization:
St. Tammany Parish Government

#### Total Obligated:
$0.00

#### Total Projected Budget from All Sources:
N/A

#### Total Budget:
$0.00

#### Total Obligated:
$0.00

#### Total Funds Drawdown:
$76,612.08

#### Program Funds Drawdown:
$76,612.08

#### Program Income Drawdown:
$0.00

#### Program Income Received:
$0.00

#### Total Funds Expended:
$0.00

#### Match Contributed:
$0.00

#### Activity Description:
The infrastructure improvements to the STAC site consist of constructing a drainage ditch along the eastern border of the property to drain the developed parcels south to the main drainage channel. The location of the ditch will be cleared of vegetation, excavated, and graded in order to drain into the main drainage channel. All ditch slopes will be seeded to prevent erosion. Also, a new 5 barrel reinforced box culvert will be constructed under Highway 434 to facilitate the runoff in the main channel to the detention pond located on the 185 acre site to be acquired by the Parish. A temporary detour road will be constructed to maintain traffic during installation of the box culverts. After the installation is complete, Highway 434 will be restored to its original condition and the temporary detour removed. All disturbed areas will be hydro-seeded for erosion control. In addition, a new two-lane concrete road will be constructed on the 41 acre site to provide access to the new NTCC complex. This work will consist of clearing the right-of-way, bringing in embankment to elevate the road section, and installing a concrete road over a limestone base.
Location Description:
The site is comprised of 41 acres of Parish owned land adjacent to Hwy. 434 in Lacombe, north of Interstate 12. An additional 185 acre parcel across Hwy 434 will be acquired to facilitate drainage infrastructure for the campus site.

Activity Progress Narrative:

Duplantis Design Group (DDG) submitted invoices for work completed on both the St. Tammany Advanced Campus and Cultural Arts District projects. DDG worked with the STPG Engineering Department on a drainage study related to STAC Phase III. They also worked with the STPG Project team on the Master Site Plan for the Cultural Arts District.

MSMM, a subcontractor of GCR, the program management consultant for the CDBG-DR Hurricane Isaac funds, performed Construction Management and Resident Inspection services at the STAC site. Salaries for the St. Tammany Grants Department staff members who were involved in the implementation of these projects were also drawn down in this quarter.

Accomplishments Performance Measures
No Accomplishments Performance Measures

Beneficiaries Performance Measures
No Beneficiaries Performance Measures found.

Activity Locations
No Activity Locations found.

Other Funding Sources Budgeted - Detail
No Other Match Funding Sources Found

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<th>Amount</th>
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<tbody>
<tr>
<td>No Other Funding Sources Found</td>
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<td>Total Other Funding Sources</td>
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**Project # / Title:** R-3 Admin / Program Administration

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<th>Grantee Activity Number:</th>
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<td>Activity Title:</td>
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<td>Administration</td>
<td>Under Way</td>
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<th>Project Title:</th>
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</thead>
<tbody>
<tr>
<td>R-3 Admin</td>
<td>Program Administration</td>
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</table>

<table>
<thead>
<tr>
<th>Projected Start Date:</th>
<th>Projected End Date:</th>
</tr>
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</table>
03/18/2015

Benefit Type: Overall

National Objective: N/A

Total Projected Budget from All Sources: N/A
Total Budget: $0.00
Total Obligated: $0.00
Total Funds Drawdown: $31,521.09
Program Funds Drawdown: $31,521.09
Program Income Drawdown: $0.00
Program Income Received: $0.00
Total Funds Expended: $0.00
Match Contributed: $0.00

Overall

Completed Activity Actual End Date: Jul 1 thru Sep 30, 2016
To Date: $179,554.47

Activity Description:
Funds will be used for the following:
1. STPG Department of Grants Staff Time
2. Environmental Review Consultant Fees (less then $25,000)
3. A Program Management Consultant (Consultant is in process of being procured. It is anticipated that contract will be well in excess of $25,000. Once selected, the contract will be entered into DRGR and posted on Parish Website).

Location Description:

Activity Progress Narrative:
GCR, the program management consultant for the CDBG-DR Hurricane Isaac funds, attended monthly progress meetings with the Parish. The Parish also utilized these funds for one employee's salary.

Accomplishments Performance Measures
No Accomplishments Performance Measures

Beneficiaries Performance Measures
No Beneficiaries Performance Measures found.

Activity Locations
No Activity Locations found.

03/18/2017

Completed Activity Actual End Date: 03/18/2017

Responsible Organization: St. Tammany Parish Government
# Other Funding Sources Budgeted - Detail

## No Other Match Funding Sources Found

<table>
<thead>
<tr>
<th>Other Funding Sources</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
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