Grantee:  St. Tammany Parish

Grant:      B-13-US-22-0002

October 1, 2017 thru December 31, 2017 Performance
As required by the U.S. Department of Housing and Urban Development (HUD), St. Tammany Parish has assessed the unmet needs from Hurricane Isaac to identify priorities for the CDBG-DR allocation of $10,915,000. The assessment takes into account all of the financial assistance received from federal, state, and local resources to develop a comprehensive community driven recovery plan. The Plan is based on social, economic and physical needs of the Parish and focuses on housing, infrastructure, and economic development cumulative needs across the Parish. Housing Hurricane Isaac Housing Damage in St. Tammany Parish According to data published by the Louisiana Housing Task Force, the majority of the damage (as listed in the chart below) occurred in unincorporated St. Tammany, Slidell and Lacombe. FEMA also reported the following data regarding damage levels of owner-occupied structures. Based on the analysis below, 20% of the damage reported was major to severe ($8,000 – greater than $28,000) as defined by HUD. The concentration of severe damage is in several areas of unincorporated St. Tammany Parish, Slidell and Lacombe: In St. Tammany Parish, over 650 owner-occupied households were flooded and did not have flood insurance. According to FEMA’s IA as of April 2013, $15,000,784 was issued to Owner Occupied Households. Of the 5,284 structures damaged in St. Tammany Parish during Hurricane Isaac:  3,812 were owner-occupied  1,472 were renter-occupied  1,818 flooded  2,753 of the 3,812 owner-occupied damaged structures received <$3,000 worth of damage  568 of the 1,059 homeowners with >$3,000 in damage did not have insurance  2,791 of the 3,812 owner-occupied damaged structures were houses  The four areas of the Parish that had the greatest number of damaged structures are as follows: 56% of the damaged structures were in areas of unincorporated St. Tammany (other than Lacombe), 20% in Slidell, followed by 8% in Eden Isle and 7% in Lacombe. According to damage information collected by the Parish in 2012, in unincorporated St. Tammany:  11 multi-family units sustained flood damage  1 multi-family unit sustained structural damage Isaac Damage Assistance in St. Tammany: FEMA, SBA, and Insurance Companies According to FEMA press release number DR-4080-177 from November 2012, in response to Hurricane Isaac, 14,407 survivors registered for FEMA assistance in St. Tammany Parish. FEMA approved $8,734,674 in housing assistance to renters and the FEMA IA Program has distributed at least $8,708,405 in individual assistance grants to homeowners for repairs and reconstruction. Both renters owners were also eligible for Other Needs Assistance, of which $1,973,731 was distributed, for other disaster-related medical, housing, transportation, and personal property. An additional was provided to homeowners and/or businesses from the SBA. FEMA press release number DR-4080 LA 213 states that by February 2013, $9,815,076 in Individual Assistance grants have been distributed to St. Tammany Parish residents; $7,699,651 in approved Housing Assistance and $2,115,427 in approved Other Needs Assistance. The U.S. Small Business Administration awarded $14,107,100 in low-interest disaster loans in St. Tammany as well. The following Hurricane Isaac National Flood Insurance Program claims were filed: Source: FEMA/ Louisiana Governor’s Office of Homeland Security and Emergency Preparedness St. Tammany was allocated $7.2 million in Isaac HMGP funding.
Recovery Needs:

Infrastructure Project: The Northshore Center for Innovation and Learning (Northshore Technical and Community College campus rebuild-Phase 1) ("NTCC") and the NTCC Classroom Construction within the St. Tammany Parish Multi-Use Facility (MUF)

Type of Activity: Infrastructure Improvements

CDBG-DR Funds: $7,851,480

Project Budget: $22,068,693

National Objective: Benefits LMI Persons

Project Location: Hwy 434 north of I-12 in Lacombe (See map located in Appendix B)

Project Administrator: St. Tammany Parish Government

Funds Leveraged: $16.2 million FEMA public assistance funding; donated property from private donor $4.1 million; local funding approximately $3.25 million.

Project Start Date: October 2013

Project End Date: March 2019

How Project addresses Impact from Disaster: By providing infrastructure improvements to the parish owned property on Highway 434 in Lacombe north of I-12 (which has been dedicated as the site for the Parish’s Northshore Center for Innovation and Learning ("NCIL"), the NTCC will be able to construct a new facility and begin operating and providing educational and workforce training services to St. Tammany Parish and surrounding communities. This will address the impact of Hurricane Isaac by providing for training of predominantly low to moderate income individuals who have been impacted by the storm. This will also include workforce training specific to the Tchefuncte Revitalization Project as indicated above.

In addition, utilizing federal and local funds to create additional NTCC classroom space in the MUF will allow the Parish to further expand NTCC’s impact on the community. The imminent closure of Delgado Community College’s Slidell campus expedited the need for additional classroom space at the Lacombe location. The Delgado closure is scheduled following the conclusion of the 2016 school year and will directly affect over 1,400 students from St. Tammany Parish and surrounding areas. NTCC is prepared to accept many of these students, furthering its need for additional classroom space in the MUF. NTCC’s use of this additional space will provide for an expansion of curriculum and the total student population, thus creating opportunities for residents to gain the skills
Recovery Needs:

St. Tammany Parish Government is consistently working to improve the social, economic, and physical infrastructure of our community. Parish administration dedicates significant resources to maximize local, state, and federal funding across a wide variety of projects and programs that satisfy the needs of the community overall.

Basis for Allocations

The Parish took the following into consideration when allocating Isaac CDBG-DR funds:

- Comprehensive damage assessment from Hurricane Isaac;
- FEMA and other reimbursements related to Isaac damage;
- Unresolved unmet needs and areas of repeat/exacerbated damage from previous disasters;
- Recent, current, and upcoming Parish infrastructure projects;
- Available social service, housing, transportation, and support services and programs;
- Current parish grant awards;
- STPG mitigation plan;
- STPG comprehensive plan; and
- Economic development, infrastructure, and housing needs of St. Tammany.

After assessing Parish needs in conjunction with current projects and other grant and funding resources that are currently available to the Parish, STPG has decided to utilize CDBG-DR funds on three primary projects:

1. **Housing:** Family Promise Faith-Based Sheltering Program for Homeless Families
2. **Economic Development:** Infrastructure Improvements for the Tchefuncte Revitalization Project
3. **Infrastructure:** Infrastructure Improvements for the new campus of Northshore Technical Community College and thNTCC Classroom Construction within thSt. TammanParish Multi-Use Faculty (MUF)

As demonstrated in the Needs Assessment, St. Tammany has dedicated significant resources and has received significant funding into address the current

Recovery Needs:

The needs of affordable housing, hazard mitigation, and infrastructure. The prominent need that remains unmet is sheltering and economic revitalization. The majority of the funding allocation will directly benefit the indicated programs. The Parish has, however, budgeted 2.5% of the allocation for program administration, which includes master planning both of the economic revitalization and infrastructure focus areas. Detailed program and activity information is as follows:

**Housing**

- **Project:** Family Promise Faith-Based Sheltering Program for Homeless Families
- **Type of Activity:** Housing
- **CDBG-DR Funds:** $100,000
- **National Objective:** Benefits LMI Persons

**Performance Outcomes:** In a 12 month period, 24 homeless families will participate in Family Promise program and receive temporary shelter and case management services.

**Project Location:** Facility TBD
Project Administrator: St. Tammany Parish Government

Funds Leveraged: The faith-based community and churches will provide funding and resources to support the program itself. Private donations will be utilized for program administration costs.

Project Start Date: February 2014

Project End Date: February 2015

How Project addresses Impact from Disaster: Prior to Hurricane Isaac, a gap existed in emergency sheltering services in St. Tammany Parish. The gap in emergency and temporary sheltering for families became more evident after Hurricane Isaac.

In the event of a disaster, the Parish as part of its Emergency Operations Plan will open up emergency disaster shelters for individuals and families who are unable to safely evacuate. These shelters are operated by the American Red Cross and are usually opened at local public schools or churches. After the disaster, the shelters remain open for a limited amount of time until all shelter residents can be moved to a safe location. In the event the shelter occupants are unable to return home for a significant amount of time, several local churches will allow these individuals and families to remain housed at their facilities temporarily. Once they are unable to reside at the church any longer, they may be forced to either a homeless emergency or a transitional shelter until permanent housing becomes available.

However, there are currently no emergency or transitional housing shelters for families in St. Tammany Parish. There is specifically an issue with males over the age of 15 and under the age of 18; there is no shelter option available for this specific population. Because of shelter admissions criteria, families often end up being split up with a mother and daughter in one facility, father in another, and there is no place for a son if he is over 15 but under the age of 18. If a family chooses to stay together without shelter instead of being split apart, they may opt to live out of their car, in a tent, at a park, or seek motel vouchers from local providers for limited amounts of time. After Isaac, there was more than one church in the area that had evacuees living in their respective facilities for an extended amount of time. Being the sole shelter provider for homeless persons for an extended period of time can unfortunately put a strain on a church’s resources, staff, and volunteers.

Recovery Needs:

Project Description: Family Promise is a faith-based congregational collaborative that is able to address the sheltering need for homeless families with children. The mission and purpose of the Family Promise program is to help homeless and low-income families achieve sustainable independence. There are 182 independent Family Promise affiliates in 41 states. Over the past 20 years this interfaith network of 6000 congregations has served over 500,000 people. The faith-based network provides for homeless families by hosting them in their church facilities 3-4 times per year and providing lodging, meals and support services for one week at a time. All families must pass the initial screening that consists of background checks, drug testing, and a face-to-face interview.

It is anticipated that 4 to 5 families will be served through the Family Promise Program at any given time during the year. The participating churches will expect to house anywhere from 16 – 20 people for one week at a time. The estimated average length of program participation for each family will be about 60 days. This means that roughly 24 families will be served through this program in a 12 month period. Transportation services will be provided through this program for the adults and children so that they may get to and from work and school without any disruption regardless of the location of their weekly host church.

The Family Promise organization will acquire a facility that will serve as the program’s hub of operations. CDBG-DR funds will be utilized to cover a portion of the day center’s operating expenses, including staff salaries, insurance, utilities, and other ancillary costs. The day center will be accessible to all program participants and will host the program’s staff offices as well. At the day center, the families will have access to counseling, job-search assistance, showers and a kitchen as well as educational, supportive and social services.

Economic Development

Project: Tchefuncte Revitalization Project

Type of Activity: Economic Development

CDBG-DR Funds: $2,633,520

Project Budget: Phase I: $2,633,520
Phasel: $44,832,875

National Objective: Economic Revitalization and Job Creation for LMI

Recovery Needs:

or: St. Tammany Parish Government

Funds Leveraged: Donated property from private donor approximately $10 million; State Capital Outlay $35 million for
Factors that have stymied the economy

<table>
<thead>
<tr>
<th>Category</th>
<th>Original Forecast</th>
<th>Actual Development (thru 10/13)</th>
<th>Actual% of Forecast</th>
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</thead>
<tbody>
<tr>
<td>ProjecSquare Footage</td>
<td>&lt;=1,100,00 SF 330,000 SF +/- 3%</td>
<td>&lt;=1,100,00 SF 330,000 SF +/- 3%</td>
<td>&lt;=1,100,00 SF 330,000 SF +/- 3%</td>
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<tr>
<td>Capital Investment</td>
<td>Buildings, site work/infrastructre</td>
<td>$200M</td>
<td>40%</td>
</tr>
</tbody>
</table>

The Bogue Falaya and Tchefuncte Rivers have been developed throughout the Basin and along the River itself. These areas are inherently susceptible to natural flooding hazards, botriverine and surge.

Recovery Needs:

> Colonial Pinnacle Nord Du Lac, a commercial development situated on the Tchefuncte River, at the intersection of Highway 21 and Interstate 12, was directly affected by Hurricane Isaac in 2012. At the time Isaac was approaching the Gulf Coast, approximately 300,000 square feet of businesses were open and operating. All businesses at the center were closed during the storm and for a period of time afterwards. Property damage sustained by the center during Isaac amounted to approximately $90,974. The most serious effect of the storm, however, was the loss of revenue associated with business closures during and after the storm. It took at least 4 days for all retailers to re-open. Information regarding the exact dollar amount of losses sustained by each business is not shared by the retail tenants, but the property management company has estimated that the combination of business closures and lost productivity due to the closures amounts to approximately $1 million. The economic impact to the center was difficult to compute, however, an estimate based on the Nord Du Lac figures would indicate damages in the millions for the entire area.

Notwithstanding Isaac, five major named storms in the last seven years have hit St. Tammany Parish and the Tchefuncte Basin has struggled to recover from multiple insults to the local economy. Evidence of the cumulative damage to the local economy within the Tchefuncte area can also be seen at the Nord du Lac regional retail shopping center. Nord du Lac project (the "Project") was originally intended to include a total of 1.1 million square feet of commercial space including retail, restaurants and hotel buildings. The project was forecast to require capital expenditures (excluding land) of approximately $200 million over a 2 year period for the construction of buildings, site work and other infrastructure. Construction was originally planned to commence in late 2006, however, the project was delayed by the impact of Hurricane Katrina that occurred in late August 2005. Delays caused as a result of Katrina included entitlement approval delays, permitting delays and general development delays as construction and other resources necessary for the Project were allocated to storm related work. Work on the project finally commenced in May 2008. However, Hurricane Gustav in 2008 caused additional delays in construction progress and added costs to the project. Phase 1 of the Project finally opened in the fourth quarter of 2010 and currently contains approximately 320,000 SF of buildings with related parking areas and driveway circulation areas. The project includes national retailers (such as Kohls, Hobby Lobby, Kirklands and Academy Sports), local merchants and a variety of restaurants.

Development of the subsequent phases of the project is in the planning stages now.

A comparison of basic project data as originally forecast and what has been built to date is as follows:

Category                      | Original Forecast | Actual Development (thru 10/13) | Actual% of Forecast |
-------------------------------|-------------------|---------------------------------|----------------------|
ProjecSquare Footage           | <=1,100,00 SF 330,000 SF +/- 3% | <=1,100,00 SF 330,000 SF +/- 3% | <=1,100,00 SF 330,000 SF +/- 3% |
Capital Investment             | Buildings, site work/infrastructre | $200M | 40% |
Factors that have stymied the economy

Project Start Date: October 2013 (dependent upon HUD action plan approval date)

Project End Date: October 2015

How Project addresses Impact from Disaster: As a result of Hurricane Isaac there was significant flooding to improved property in the Tchefuncte Basin. At the southernmost point of the Tchefuncte in Madisonville, storm surge inundated the community. Of the 320 census owner occupied structures within the city limits, 169 received flood damage. Additional flooding occurred along the Tchefuncte north of Madisonville and into Covington. In addition to damage to residential structures, commercial structures in the Basin also sustained damage from Isaac. While many commercial structures were affected by structural and/or flood damage, most commercial establishments were forced to cease operations for at least four or more days. The economic impact is difficult to quantify, although it can be evidenced in the $16 million of assistance from FEMA and SBA that was provided to residents and businesses experiencing economic difficulty. The physical and economic damage from Isaac was significant, however, its effect was exacerbated by the cumulative effects of disaster related damage from multiple events over a short period of time. The Tchefuncte Revitalization Project will help address negative economic trends in the area due to damage sustained to residential and commercial property from Hurricane Isaac and the lingering, cumulative effects of prior storms.

Project Description: The 29-mile-long Bogue Falaya River flows into the 34-mile-long Tchefuncte River, one of the largest contributing rivers of the Lake Pontchartrain Basin in southeast Louisiana. Together, the rivers drain a 192.26-square-mile watershed that drains both upland pine savannahs and large wetland (bottomland hardwood forest) floodplains. The Tchefuncte rises in northeastern Tangipahoa Parish and initially flows southward; the River is used to define part of the eastern boundary of Tangipahoa Parish and parts of the western boundaries of Washington and St. Tammany Parishes before turning southeastward into St. Tammany Parish, where it passes the city of Covington and the town of Madisonville, two of St. Tammany Parish’s most important communities. It collects its largest tributary, the Bogue Falaya, at Covington and flows into Lake Pontchartrain about 2 miles (3.2 km) south of Madisonville, near the lake’s northern extremity. The Louisiana Department of Wildlife and Fisheries lists the Tchefuncte and Bogue Falaya rivers ascenic streams, and the LDEQ lists them as Outstanding Natural Resource waterways.

Because of the central location of the TchefunctRiver Basin within St. Tammany Parishand its scenicbeauty, thousandsof residntial andcommercial properties have been developed throughout the Basin and along the Rivr itself. &nbspThis areas inherently susceptiblito natural floodig hazards, botriverine and surge.

Community Development Systems
Disaster Recovery Grant Reporting System (DRGR)
Recovery Needs:

The reduced size of the project to date has caused sales productivity, job creation and household earnings to be significantly less than originally forecast. Construction costs and capital investment being lower than anticipated has adversely affected the impact of the construction period on sales, household earnings and construction job creation. The delayed construction period that has extended the Phase 1 construction over a 5 year period (and the full project likely over an 8 year period), instead of the full project being completed in a 2 to 3 year period, has subdued the intensity of positive economic impacts that might otherwise have been created during the construction period.

The below chart provides estimated data for business transactions, household earnings and jobs created that compares the original forecast with a revised estimate based on the actual development to date. While a professional economist could refine the below figures, the below data is a result of calculations from a simplified straight line interpolation model. The model uses the square footage of the project as a predictor of the current production of the project with respect to sales, job creation and household earnings.

<table>
<thead>
<tr>
<th>Category</th>
<th>Original Forecast</th>
<th>Actual Development (Development thru 10/13)</th>
<th>% of Original Forecast</th>
</tr>
</thead>
<tbody>
<tr>
<td>Business Transactions</td>
<td>$190M (*)</td>
<td>$57M (**)</td>
<td>30%</td>
</tr>
<tr>
<td>Household Earnings</td>
<td>$64.65M (*)</td>
<td>$19.40M (**)</td>
<td>30%</td>
</tr>
<tr>
<td>Jobs Created</td>
<td>2,598 Jobs (*)</td>
<td>780 Jobs (**)</td>
<td>30%</td>
</tr>
</tbody>
</table>

(*) Used arithmetic mean of original forecast range from 2005 Nord du Lac Study, Table 2, Page 11
(**) Estimated based on straight line interpolation of mean of original forecast figure ranges. Pro rata square footage of development as currently operating in comparison with original forecast project size was used as predictor of current productivity of the Project.

Recovery Needs:

Colonial Pinnacle continues to work to move the project forward and to create new development opportunities. Despite the implications from repetitive disasters on economic development in this area, the overall demographic and economic makeup of St. Tammany Parish continues to reflect that which existed prior. The community continues to grow as does the need for continued economic development and job creation. In the study issued in 2005 by Dr. James A. Richardson with Louisiana State University, it states that development in St Tammany Parish will allow the Parish to increase its ratio of sales tax base to income so that it would be closer in value to that of other urban parishes in Louisiana. Furthermore, Dr. Richardson’s study estimates that the 2008 local tax collections were projected for Nord du Lac to range from $9.0 million to $16.4 million. The current tax collections from the area are currently averaging $5.6 million.

The proposed Tchefuncte Revitalization Project (hereinafter sometimes referred to as “Project”) will be adjacent to the Nord Du Lac Retail Development. The Project includes a 60,000 square feet Performing Arts Center, 20,000 square foot Children’s Museum, outdoor Amphitheater, 10,000 linear feet of nature trails, 75-acre nature preserve. This Project is projected to produce over 100 new permanent jobs and several thousand construction jobs. The job creation for this Project will coordinate with the proposed offerings of the Northshore Center for Innovation and Learning, as Northshore Technical Community College (“NTCC”) has agreed to initiate programs that directly correlate to the need for this Revitalization Project (see infrastructure project below). This Project and the training provided by NTCC will provide LMI individuals with job skills training to obtain the qualifications necessary for employment within the Tchefuncte Revitalization Project. It will provide LMI individuals with job training and will also provide this Revitalization Project with a pool of qualified applicants for open positions. Participants will also be provided with public transportation voucher program and local housing program information in the event they are in need of affordable housing or transportation to and from work.

In an effort to continue the recovery of economic development in the Parish, STPG is proposing to utilize a portion of these Isaac...
CDBG-DR funds to provide infrastructure improvements for the Tchefuncte Revitalization Project. This Project is a public private collaboration totaling over $50 million. Isaac CDBG-DR funds will be used for Phase I of the Project, which will consist of infrastructure planning of access, utilities, and drainage associated with the development of the Tchefuncte Revitalization Project. The first phase of the Project will include the construction of 2 access drives (one off Pinnacle Parkway and the second from West Shore Drive) the parking lot, installation of utilities (water, sewer, and electricity), storm water drainage system, an approximate 2,000 square feet of restroom and vending area and roughly 140 linear feet of nature trails (portion of the elevated wooden walkways out to the Tchefuncte River, and approximately 75 acre nature preserve.

Once Phase I is completed, the second phase of the Project will be the development of the Tchefuncte Revitalization Project. This Project is a public private collaboration totaling over $50 million. Isaac CDBG-DR funds will be used for Phase I of the Project, which will consist of infrastructure planning of access, utilities, and drainage associated with the development of the Tchefuncte Revitalization Project. The first phase of the Project will include the construction of 2 access drives (one off Pinnacle Parkway and the second from West Shore Drive) the parking lot, installation of utilities (water, sewer, and electricity), storm water drainage system, an approximate 2,000 square feet of restroom and vending area and roughly 140 linear feet of nature trails (portion of the elevated wooden walkways out to the Tchefuncte River, and approximately 75 acre nature preserve.

Recovery Needs:
with NTCC classroom space and the appropriate percentage of common costs (e.g. utilities and other site infrastructure).

St. Tammany Parish Government is committed to supporting NTCC and its mission of providing educational and workforce development opportunities to St. Tammany Parish and surrounding communities. The addition of the NTCC classroom space in the MUF will provide the ability to meet the required capacity demands for workforce development training.

Project: Program Administration
Type of Activity: Program Administration
CDBG-DR Funds: $329,916.00
Project Start Date: February 2014
Project Description: Funds will be used to procure a consulting firm to provide program management. Funds will also be used to reimburse for Parish staff time spent administering the grant as well as environmental review services and other related costs.

Recovery Needs:

Aging jobs in key industry sectors. The dedicated classroom space in the MUF will provide educational and workforce development opportunities to the residents of St. Tammany Parish and surrounding communities.

Over the past four years, the Parish has faced lingering impacts from Hurricane Isaac, which exacerbated the impacts of multiple disasters that struck St. Tammany (including Hurricanes Katrina, Rita, and Gustav, the Deepwater Horizon Oil Spill, and the March 2016 flood event). NTCC’s original campus in Slidell was home to several programs, including horticulture, culinary, nursing, welding, drafting, and computer technology. The Slidell facilities and all of their contents were destroyed during Hurricane Katrina in 2005. FEMA awarded the institution with $4.7 million to replace the destroyed contents of the buildings; however, the facilities have yet to reopen. Post Katrina, NTCC’s Slidell campus has been operating out of a smaller, temporary facility. The temporary facility, along with the original NTCC facility, flooded again in Hurricane Isaac. FEMA then deemed the original Slidell facility unfit for rebuilding and NTCC continues to operate out of an inadequate temporary facility until the Lacombe campus is complete.

The loss of the original Slidell facility included a loss of 75,000 square feet of training space. In the interim, the college has only been able to lease a high-cost training location that consists of 5,700 square feet. According to NTCC’s Chancellor, William Wainwright, "The inadequacy of this facility has been realized as growth is limited and training labs are not designed to fit training demand." He also states that, "It is important to note that inadequate workforce facilities have led to underserved student populations and limited access for workforce training tied to relevant jobs associated with rebuild needing to be filled in St. Tammany Parish." Furthermore, the impact of the closure of Delgado Community College’s campus in Slidell has created a clear and imminent need to create classroom space that will meet with demands of NTCC’s growing student body population. The new NTCC Lacombe campus will provide over 30,000 square feet of building space; however, the new campus is still a significant reduction in training and classroom space from the original disaster impacted campus in Slidell. With the anticipated student growth resulting from the closing of Delgado’s Slidell campus, the creation of additional classroom space in the MUF will provide much needed additional educational space for NTCC and economic growth opportunities for its predominantly LMI student population.

Project Description: St. Tammany Parish has experienced rapid growth in population in the last ten years despite natural disasters and the effects thereof. Local leaders recognized the need for additional educational opportunities due to growing population. In 2009, St. Tammany Parish Government (STPG) obtained property by donation of approximately 41 acres of undeveloped land located Highway 434, north of Interstate 12, in Lacombe on the purpose of establishing a multi-purpose campus to provide post-secondary educational opportunities for Northshore residents. STAC has been designated as the center for innovation and learning not only parish wide, but regionally. STPG and NTCC provide a seamless partnership to accomplish this task.

NTCC’s original campus was located in Slidell and home to several programs including but not limited to horticulture, culinary, nursing, welding, drafting, and computer technology. The Slidell facilities and all of their contents were destroyed during Hurricane Katrina in 2005. FEMA awarded the institution with $4.7 million dollars to replace the destroyed contents of the buildings; however, the facilities have yet to reopen. Post Katrina, NTCC’s Slidell campus has been operating out of a smaller, temporary facility. The temporary facility was flooded in Hurricane Isaac and the original NTCC Slidell facilities also flooded again. Thus, NTCC and FEMA have deemed the original Slidell facility unfit for rebuilding and NTCC continues to operate out of an inadequate temporary facility.
The mission of NTCC is workforce development. As listed on NTCC’s website, its purpose is to “train, retrain, cross-train, and continually upgrade the state’s workforce to the end that individuals are employable at both entry and advanced levels.” Due to repeated storm damage, NTCC has been unable to operate its pre-Katrina capacity and meet the workforce demands of the region. NTCC has trained over 1,000 residents in construction via rapid response curriculum in a partnership with the Home Builders Institute. For example, immediately after the BP oil spill, NTCC provided rapid response training for local residents in a rented facility in Slidell for over 750 residents for employment in the oil spill recovery effort. However, if it had access to a larger, permanent facility during these emergencies, training capacity would have been significantly increased and more individuals in need of employment could have been assisted. An increase in the number of individuals who receive construction and rapid response training allows for a speedier recovery Parish-wide and regionally.

The NATC will directly support the liquid natural gas expansion taking place in Louisiana as well as the advanced manufacturing renaissance by providing high demand, high wage workforce training in welding, drafting and design technology, information technology, and health sciences. The facility will provide the only higher education/workforce training infrastructure in St. Tammany Parish and will satisfy a growing demand currently not met due to the destruction of the former Louisiana Technical College in Slidell as a result of Hurricane Katrina. Training a new workforce and re-training a workforce that has experienced a demand for new skillsets in these expanding post-storm industries is critical to sustaining the employment of LMI individuals as well as the economic revitalization of south Louisiana.

The STEM facility will lead to expanded academic transfer withregional four year institutions in related STEM fields as well as short and long-term workforce training for in demand occupations. Economic development trends for the greater Northshore area indicate demand in the advanced technologies health sciences sector over the next ten years.

By providing infrastructure improvements to Parish-owned property on Highway 434 in Lacombe north of I-12, the NTCC will be able to then finally construct their new facility and begin operating and providing education.

Recovery Needs:

and workforce training services to St. Tammany Parish and surrounding communities.

The infrastructure project consists of installing a drainage ditch along the eastern border of the property to drain the developed parcels south to the main drainage channel. The location of the ditch will be cleared of vegetation, excavated and graded to drain to the main drainage channel. The ditch slopes will be seeded to prevent erosion. Also, a new 5 barrel concrete reinforced box culvert will be constructed under Highway 434 to facilitate the run off in the main channel to the detention pond. To do this a temporary detour road will be constructed to maintain traffic. A section of LA 434 will be removed and excavated down to the invert of the box culverts. The box culverts will be constructed, backfilled with embankment, and the asphalt road replaced. The detour road will be removed and traffic diverted back to Highway 434. All disturbed areas will be hydro seeded for erosion control.

A new two lane asphalt road will be constructed to provide access to the site of the new NTCC. The work will consist of clearing the right of way, bringing in embankment to elevate the road section, installing a base of soil cement and asphalt paving. During construction of the college, a temporary construction entrance will be constructed. The path will be cleared, embankment placed and a gravel riding surface placed for construction traffic.

This infrastructure project meets the National Objective of benefiting low to moderate income individuals. NTCC’s Chancellor states that, “As reported on the U.S. Department of Education’s Integrated Postsecondary Education Data System Spring 2013 Student Financial Aid Report, for academic year 2011 – 2012, 83% of NTCC’s first-time full-time students received Pell Grant Aid. Data represents a high percentage of enrollment of low to moderate income students.” After the improvements are completed and the NTCC begins operations at its new site, students will self-certify their household income status in order to prove LMI benefit.

In addition to the infrastructure improvements outlined above, St. Tammany Parish has combined FEMA Public Assistance funds, along with local and CDBG-DR funds, to create a true multi-use facility that will provide the Parish with broad-reaching benefits, support the area’s recovery from Hurricane Isaac, and ensure the Parish and its residents are more resilient to future disasters. Day-to-day, a portion of the MUF will function as St. Tammany Parish’s dual-use hurricane safe room, in compliance with all 23 applicable guidance, including FEMA 361, Design and Construction Guidance for Community Safe 24 Rooms (second edition, August 2008), and all applicable codes, standards, and regulations. A second portion of the MUF will be leased to NTCC to provide additional classroom space to meet the expanding need for community college access in the Parish.

The Parish understands the impact of such a complex project with multiple federal funding sources and eligible activities. As outlined in the Parish’s certifications, the Parish has demonstrated that it has the capacity and financial controls to ensure that the CDBG-DR funding will be expended only on eligible costs associated

<table>
<thead>
<tr>
<th>Overall</th>
<th>This Report Period</th>
<th>To Date</th>
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<tbody>
<tr>
<td>Total Projected Budget from All Sources</td>
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<tr>
<td>Total Budget</td>
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<td>$10,914,916.00</td>
</tr>
<tr>
<td>Total Obligated</td>
<td>$215,829.80</td>
<td>$5,913,620.80</td>
</tr>
<tr>
<td>Total Funds Drawdown</td>
<td>$537,526.10</td>
<td>$4,543,265.83</td>
</tr>
<tr>
<td>Program Funds Drawdown</td>
<td>$537,526.10</td>
<td>$4,543,265.83</td>
</tr>
<tr>
<td>Program Income Drawdown</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
</tbody>
</table>
Program Income Received $0.00 $0.00
Total Funds Expended $537,526.10 $1,159,581.56
Most Impacted and Distressed Expended $0.00 $0.00
Match Contributed $0.00 $0.00

Progress Toward Required Numeric Targets

<table>
<thead>
<tr>
<th>Requirement</th>
<th>Target</th>
<th>Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td>Overall Benefit Percentage (Projected)</td>
<td>99.52%</td>
<td></td>
</tr>
<tr>
<td>Overall Benefit Percentage (Actual)</td>
<td>100.00%</td>
<td></td>
</tr>
<tr>
<td>Minimum Non-Federal Match</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>Limit on Public Services</td>
<td>$1,637,237.40</td>
<td>$0.00</td>
</tr>
<tr>
<td>Limit on Admin/Planning</td>
<td>$2,182,983.20</td>
<td>$406,668.42</td>
</tr>
<tr>
<td>Limit on State Admin</td>
<td>$0.00</td>
<td>$356,668.42</td>
</tr>
<tr>
<td>Most Impacted and Distressed Threshold (Projected)</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
</tbody>
</table>

Overall Progress Narrative:
As stated in the Program Administration project narrative, the Parish continues to collect data as it relates to Action Plan Amendment 4.

Project Summary

<table>
<thead>
<tr>
<th>Project #, Project Title</th>
<th>This Report Period</th>
<th>To Date</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Program Funds Drawdown</td>
<td>Project Funds Budgeted</td>
</tr>
<tr>
<td>R-1, Program Administration</td>
<td>$0.00</td>
<td>$150,361.53</td>
</tr>
<tr>
<td>R-1 Infr, St. Tammany Advanced Campus</td>
<td>$0.00</td>
<td>$179,554.47</td>
</tr>
<tr>
<td>R-2, Infrastructure</td>
<td>$0.00</td>
<td>$50,000.00</td>
</tr>
<tr>
<td>R-3, Infrastructure</td>
<td>$504,555.90</td>
<td>$5,038,320.53</td>
</tr>
<tr>
<td>R-3 Admin, Program Administration</td>
<td>$6,217.78</td>
<td>$179,554.47</td>
</tr>
<tr>
<td>R-3 PS, Public Services</td>
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<td>$100,000.00</td>
</tr>
<tr>
<td>R-4, Infrastructure</td>
<td>$0.00</td>
<td>$5,001,295.20</td>
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<tr>
<td>R-4 Admin, Program Administration</td>
<td>$26,752.42</td>
<td>$215,829.80</td>
</tr>
</tbody>
</table>
# Activities

## Project # / Title: R-3 / Infrastructure

<table>
<thead>
<tr>
<th>Grantee Activity Number:</th>
<th>R-3-1 STAC E</th>
</tr>
</thead>
<tbody>
<tr>
<td>Activity Title:</td>
<td>STAC - Infrastructure for Public Facilities</td>
</tr>
</tbody>
</table>

**Activity Category:**
Acquisition, construction, reconstruction of public facilities

**Project Number:**
R-3

**Projected Start Date:**
03/18/2015

**Benefit Type:**
Low/Mod

**National Objective:**
N/A

**Activity Status:**
Under Way

**Project Title:**
Infrastructure

**Projected End Date:**
09/30/2019

**Completed Activity Actual End Date:**
03/18/2015

**Total Projected Budget from All Sources:**
$2,588,609.00

**Match Contributed:**
$0.00

**Total Budget:**
$2,588,609.00

**Total Obligated:**
$1,777,765.63

**Total Funds Drawdown:**
$480,088.40

**Program Funds Drawdown:**
$480,088.40

**Program Income Drawdown:**
$0.00

**Program Income Received:**
$0.00

**Total Funds Expended:**
$480,088.40

**St. Tammany Parish Government**

**Most Impacted and Distressed Expended:**
$0.00

**Match Contributed:**
$0.00

## Activity Description:

The infrastructure improvements to the STAC site consist of constructing a drainage ditch along the eastern border of the property to drain the developed parcels south to the main drainage channel. The location of the ditch will be cleared of vegetation, excavated, and graded in order to drain into the main drainage channel. All ditch slopes will be seeded to prevent erosion. Also, a new 5 barrel reinforced box culvert will be constructed under Highway 434 to facilitate the runoff in the main channel to the detention pond located on the 185 acre site to be acquired by the Parish. A temporary detour road will be constructed to maintain traffic during installation of the box culverts. After the installation is complete, Highway 434 will be restored to its original condition and the temporary detour removed. All disturbed areas will be hydro-seeded for erosion control. In addition, a new two-lane concrete road will be constructed on the 41 acre site to provide access to the new NTCC complex. This work will consist of clearing the right-of-way, bringing in embankment to elevate the road section, and installing a concrete road over a limestone base.

## Location Description:
The site is comprised of 41 acres of Parish owned land adjacent to Hwy. 434 in Lacombe, north of Interstate 12. An additional 185 acre parcel across Hwy 434 will be acquired to facilitate drainage infrastructure for the campus site.

**Activity Progress Narrative:**

STAC Phase II punch list items, including installation of sod and a silt fence, along with repouring concrete after the removal of a sidewalk. St. Tammany is currently waiting for the clear lien certificate in order to pay the contractor, Magee Excavation. STAC Phase III continues to progress. The 12 acre pond is nearing completion. Due to excessive amounts of rainfall, Stranco, the contractor, has experienced project delays. The contractor is unable to dig the pond if the work site is holding excessive water. Completion is expected early 2018.

**Accomplishments Performance Measures**

<table>
<thead>
<tr>
<th></th>
<th>This Report Period</th>
<th>Cumulative Actual Total / Expected</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Total</td>
<td>Total</td>
</tr>
<tr>
<td># of Properties</td>
<td>0</td>
<td>0/1</td>
</tr>
<tr>
<td># of buildings (non-residential)</td>
<td>0</td>
<td>0/1</td>
</tr>
<tr>
<td># of public facilities</td>
<td>0</td>
<td>0/1</td>
</tr>
<tr>
<td># of Non-business Organizations</td>
<td>0</td>
<td>0/3</td>
</tr>
</tbody>
</table>

**Beneficiaries Performance Measures**

No Beneficiaries Performance Measures found.

**Activity Locations**

No Activity Locations found.

**Other Funding Sources Budgeted - Detail**

No Other Match Funding Sources Found

<table>
<thead>
<tr>
<th>Other Funding Sources</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>No Other Funding Sources Found</td>
<td></td>
</tr>
<tr>
<td>Total Other Funding Sources</td>
<td></td>
</tr>
</tbody>
</table>
Grantee Activity Number: R3-2 CAD E
Activity Title: CAD - Infrastructure for Public Facility

Activity Category: Acquisition, construction, reconstruction of public facilities

Project Number: R-3

Projected Start Date: 03/18/2015

Benefit Type: Low/Mod

National Objective: N/A

Total Projected Budget from All Sources: $418,331.57

Match Contributed: $0.00

Total Budget: $418,331.57

Total Obligated: $0.00

Total Funds Drawdown: $24,467.50

Program Funds Drawdown: $24,467.50

Program Income Drawdown: $0.00

Program Income Received: $0.00

Total Funds Expended: $24,467.50

Most Impacted and Distressed Expended: $0.00

Match Contributed: $0.00

Activity Status: Under Way

Project Title: Infrastructure

Projected End Date: 09/30/2019

Completed Activity Actual End Date: 03/18/2015

Responsible Organization: St. Tammany Parish Government

Activity Description:
STPG is proposing to utilize a portion of these Isaac CDBG-DR funds to provide infrastructure improvements for the Tchefuncte Revitalization Project. This Project is a public private collaboration totaling over $50 million. Isaac CDBG-DR funds will be used for Phase I of the Project, which will consist of infrastructure planning of access, utilities, and drainage associated with the development of the Tchefuncte Revitalization Project.

Location Description:

Activity Progress Narrative:
This project has been placed on hold. Invoices paid during this quarter include right of way/land acquisition services. The Parish is in the process of drafting revising Action Plan amendment 4 in order to re-allocate the funding for this project.
Accomplishments Performance Measures
No Accomplishments Performance Measures

Beneficiaries Performance Measures
No Beneficiaries Performance Measures found.

Activity Locations
No Activity Locations found.

Other Funding Sources Budgeted - Detail
No Other Match Funding Sources Found

<table>
<thead>
<tr>
<th>Other Funding Sources</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>No Other Funding Sources Found</td>
<td></td>
</tr>
<tr>
<td>Total Other Funding Sources</td>
<td>$64,380.90</td>
</tr>
</tbody>
</table>

Project # / Title: R-3 Admin / Program Administration

Grantee Activity Number: R3-1 Admin E
Activity Title: Program Administration

Activity Category: Administration
Project Number: R-3 Admin
Projected Start Date: 03/18/2015
Benefit Type: ( )
National Objective: N/A

Activity Status: Under Way
Project Title: Program Administration
Projected End Date: 09/30/2019
Completed Activity Actual End Date: ( )
Responsible Organization: St. Tammany Parish Government

Overall
<table>
<thead>
<tr>
<th>Oct 1 thru Dec 31, 2017</th>
<th>To Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Projected Budget from All Sources</td>
<td>N/A</td>
</tr>
<tr>
<td>Total Budget</td>
<td>$0.00</td>
</tr>
<tr>
<td>Total Obligated</td>
<td>$0.00</td>
</tr>
<tr>
<td>Total Funds Drawdown</td>
<td>$6,217.78</td>
</tr>
<tr>
<td>Program Funds Drawdown</td>
<td>$6,217.78</td>
</tr>
<tr>
<td>---------------------------</td>
<td>-----------</td>
</tr>
<tr>
<td>Program Income Drawdown</td>
<td>$0.00</td>
</tr>
<tr>
<td>Program Income Received</td>
<td>$0.00</td>
</tr>
<tr>
<td>Total Funds Expended</td>
<td>$6,217.78</td>
</tr>
<tr>
<td>St. Tammany Parish Government</td>
<td>$6,217.78</td>
</tr>
<tr>
<td>Most Impacted and Distressed Expended</td>
<td>$0.00</td>
</tr>
<tr>
<td>Match Contributed</td>
<td>$0.00</td>
</tr>
</tbody>
</table>

**Activity Description:**
Funds will be used for the following:
1. STPG Department of Grants Staff Time
2. Environmental Review Consultant Fees (less then $25,000)
3. A Program Management Consultant

**Location Description:**

**Activity Progress Narrative:**

**Accomplishments Performance Measures**
No Accomplishments Performance Measures

**Beneficiaries Performance Measures**
No Beneficiaries Performance Measures found.

**Activity Locations**
No Activity Locations found.

**Other Funding Sources Budgeted - Detail**
No Other Match Funding Sources Found

**Other Funding Sources**
No Other Funding Sources Found
Total Other Funding Sources

**Project # / Title:** R-4 Admin / Program Administration

**Grantee Activity Number:** R4-1 Admin
**Activity Title:** Program Administration
**Activity Category:** Administration

**Project Number:** R-4 Admin

**Projected Start Date:** 09/07/2017

**Benefit Type:** N/A

**National Objective:** N/A

**Activity Status:** Under Way

**Project Title:** Program Administration

**Projected End Date:** 09/07/2019

**Completed Activity Actual End Date:**

**Responsible Organization:** St. Tammany Parish Government

<table>
<thead>
<tr>
<th>Overall</th>
<th>Oct 1 thru Dec 31, 2017</th>
<th>To Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Projected Budget from All Sources</td>
<td>N/A</td>
<td>$215,829.80</td>
</tr>
<tr>
<td>Total Budget</td>
<td>$215,829.80</td>
<td>$215,829.80</td>
</tr>
<tr>
<td>Total Obligated</td>
<td>$215,829.80</td>
<td>$215,829.80</td>
</tr>
<tr>
<td>Total Funds Drawdown</td>
<td>$26,752.42</td>
<td>$26,752.42</td>
</tr>
<tr>
<td>Program Funds Drawdown</td>
<td>$26,752.42</td>
<td>$26,752.42</td>
</tr>
<tr>
<td>Program Income Drawdown</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>Program Income Received</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>Total Funds Expended</td>
<td>$26,752.42</td>
<td>$26,752.42</td>
</tr>
<tr>
<td>St. Tammany Parish Government</td>
<td>$26,752.42</td>
<td>$26,752.42</td>
</tr>
<tr>
<td>Most Impacted and Distressed Expended</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
<tr>
<td>Match Contributed</td>
<td>$0.00</td>
<td>$0.00</td>
</tr>
</tbody>
</table>

**Activity Description:**

The Parish continues to work with GCR, program management consultant, regarding National Objective Compliance, project management, along with other administrative tasks. The Parish continues to gather information requested by HUD as it relates to Action Plan Amendment 4.

**Accomplishments Performance Measures**

No Accomplishments Performance Measures
**Beneficiaries Performance Measures**
No Beneficiaries Performance Measures found.

**Activity Locations**
No Activity Locations found.

**Other Funding Sources Budgeted - Detail**
No Other Match Funding Sources Found

<table>
<thead>
<tr>
<th>Other Funding Sources</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>No Other Funding Sources Found</td>
<td></td>
</tr>
<tr>
<td>Total Other Funding Sources</td>
<td></td>
</tr>
</tbody>
</table>